

### **SNS COLLEGE OF ENGINEERING**

Kurumbapalayam (Po), Coimbatore – 641 107 An Autonomous Institution Accredited by NBA – AICTE and Accredited by NAAC – UGC with 'A' Grade Approved by AICTE, New Delhi & Affiliated to Anna University, Chennai



### **DEPARTMENT OF MANAGEMENT STUDIES**

#### **COURSE NAME : 19BA315 STRATEGIC HUMAN RESOURCE MANAGEMENT**

#### **II YEAR /III SEMESTER**

#### **Unit V – EMPLOYEE COACHING & COUNSELING**

**Topic – Employee Coaching** 

## **EMPLOYEE COACHING**



#### **Definition**

A developmental process where an experienced coach provides guidance and feedback to improve employee performance and potential.

#### Purpose

- Align individual goals with organizational objectives.
- Enhance employee capabilities and career growth.

# **IMPORTANCE OF EMPLOYEE COACHING**



- **Talent Development**: Helps in nurturing skills and competencies.
- Performance Improvement: Addresses skill gaps effectively.
- Retention Strategy: Builds loyalty and job satisfaction.
- Strategic Alignment: Aligns workforce with business goals.

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## **TYPES EMPLOYEE COACHING**



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- **Executive Coaching**: For leadership development.
- Performance Coaching: Focused on specific performance issues.
- Career Coaching: For long-term career planning.
- Skill-Based Coaching: For acquiring new technical or soft skills.



## **STEPS IN THE EMPLOYEE COACHING**

Identify the Need for Coaching: Performance reviews, feedback. Set Clear Goals: SMART objectives (Specific, Measurable, Achievable, Relevant, Time-bound).

**Develop an Action Plan**: Define strategies and timelines.

Conduct Coaching Sessions: Regular, structured meetings.

Monitor Progress: Continuous evaluation and feedback.

Review and Reflect: Measure outcomes against goals



## **ROLE OF HR IN EMPLOYEE COACHING**

- $\succ$  Act as a mentor and facilitator.
- > Provide constructive feedback.
- > Foster a supportive and trustful environment.
- Encourage self-discovery and independence.

## **BENEFITS OF EMPLOYEE COACHING**



### **For Employees**:

- Enhanced skill sets and career development.
- Increased confidence and engagement.
- > For Organizations:
  - Improved productivity and performance.
  - ➢ Greater alignment with strategic goals.



## **CHALLENGES IN EMPLOYEE COACHING**

- $\succ$  Resistance to Change: Lack of willingness to adapt.
- > Time Constraints: Difficulty scheduling sessions.
- ➢ Inadequate Training: Lack of skilled coaches.
- Undefined Objectives: Ambiguity in goal-setting.



# **CORE SKILLS FOR EMPLOYEE COACHING**

- Active Listening
- **E**mpathy
- Effective Communication
- Questioning Skills
- Goal-Setting Ability
- Feedback Delivery
- Problem-Solving and Decision-Making
- Emotional Intelligence (EI)
- Adaptability and Flexibility
- Building Trust and Rapport



# RECAP

# **QUESTIONS???**

# **THANK YOU**

22.10.24 Employee Coaching & Counseling/23BAT315-Strategic Human Resource Management/Dr.R.Anitha/MBA/SNSCE

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