

## **Key Resources:**



The IKEA business model relies on a set of key resources to create and deliver value to its customers. These resources form the foundation of the company's competitive advantage and enable its global operations. IKEA's key resources include:

**Brand reputation:** Strong, globally recognized brand associated with affordability and quality

Intellectual property: Unique product designs, trademarks, and patents

Human capital: Skilled and dedicated workforce across various functions

Physical assets: Extensive network of stores, warehouses, and distribution centers

Supply chain: Efficient and cost-effective global sourcing and logistics network